



SEACF Meeting,  
Harare

*Public and Private  
Sector Contribution  
to Cotton  
Production*



**Greetings to you all**

3-6 July 2018 / Fungayi & Farai





# Agenda

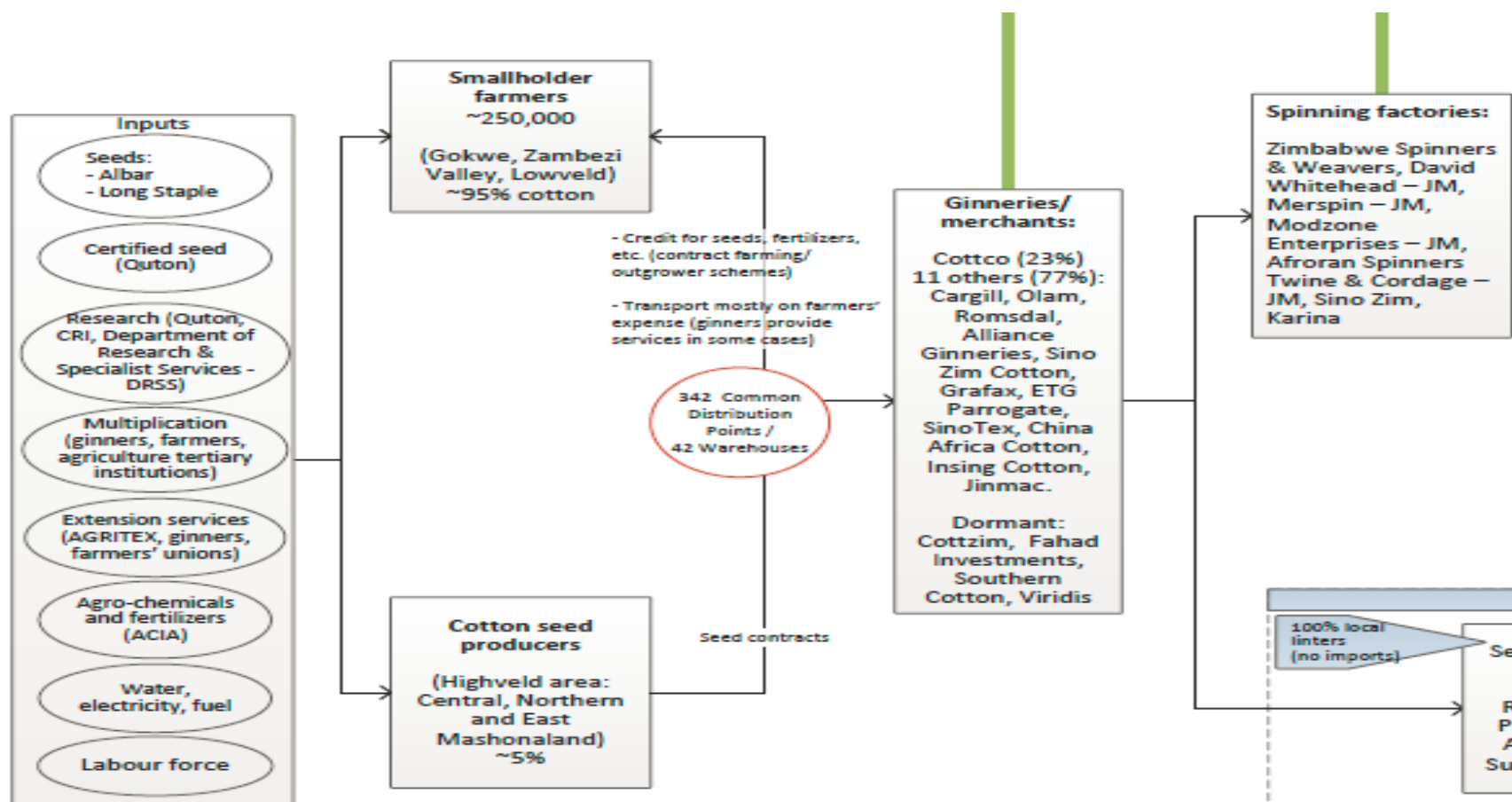
- // 1. Introduction (slide 3)
- // 2. Major challenges in cotton production (slide 4)
- // 3. Cotton inputs (slides 6-7)
- // 4. Unpacking the role of R&D agrochemical companies (slide 8)
- // 5. How does Bayer respond to pest challenges
- // 6. Demo trials & stewardship training (slide 10)
- // 7. Photo of demo trial (slide 11)
- // 8. Parameters for introducing new chemistry (slide 12)
- // 9. Cotton Farmers (slide 13)
- // 10. Cotton/Ginners Merchants (slide 14)
- // 11. Yarn, textile and clothing manufacturers (slide 15)
- // 12. Cotton VC for South Africa (slide 16)
- // 13. How Cotton SA industry created 5,500 jobs (slide 17)
- // 14. Achievements, constraints and ultimate goals (slide 18)



# Introduction

- Cotton is one of the export crops of in east and southern Africa
- Cotton is mostly grown by smallholder farmers providing labour to rural households.
- Before 1990 most cotton marketing and trade were handled by governments and cooperative unions.
- After 1990 governments eliminated monopoly and liberalised the cotton industry and allowed entry of private ginners/merchants
- However there are still many challenges to be resolved

# Excerpt of the Zimbabwe Cotton Value Chain



Source: Cotton Value Chain Analysis, 2009



# Major challenges in cotton production

- Low cotton yields and poor quality seed cotton production
- Lack of access to credit for key inputs for cotton production
- Under funded national agricultural extension services
- Lack of contract integrity by smallholder farmers
- Side marketing to dodge repaying cotton input advances
- Use of chemicals-off label
- Persistent use of the chemicals from same group/resistance
- Lack of high yielding cotton cultivars (restrictions on GMOs)
- Side selling of free inputs from Government
- Outdated technology
- Lack of investment into the cotton industry



# A closer look at the cotton value chain

## 1. Cotton Inputs:

- Seeds, certified seed, government cotton research institutes
  - Public sector responsibilities to develop high yielding good quality cotton cultivars – funding challenges
  - Private companies can play a big role, i.e. Bayer sales GMO cotton planting under license from Monsanto (can yield up to 8.2mt/ha under irrigation)
- Seed multiplication: ginneries, farmers, agriculture tertiary institutions
  - Can produce under license and strict supervision
  - Maintain genetic purity and seed vigour

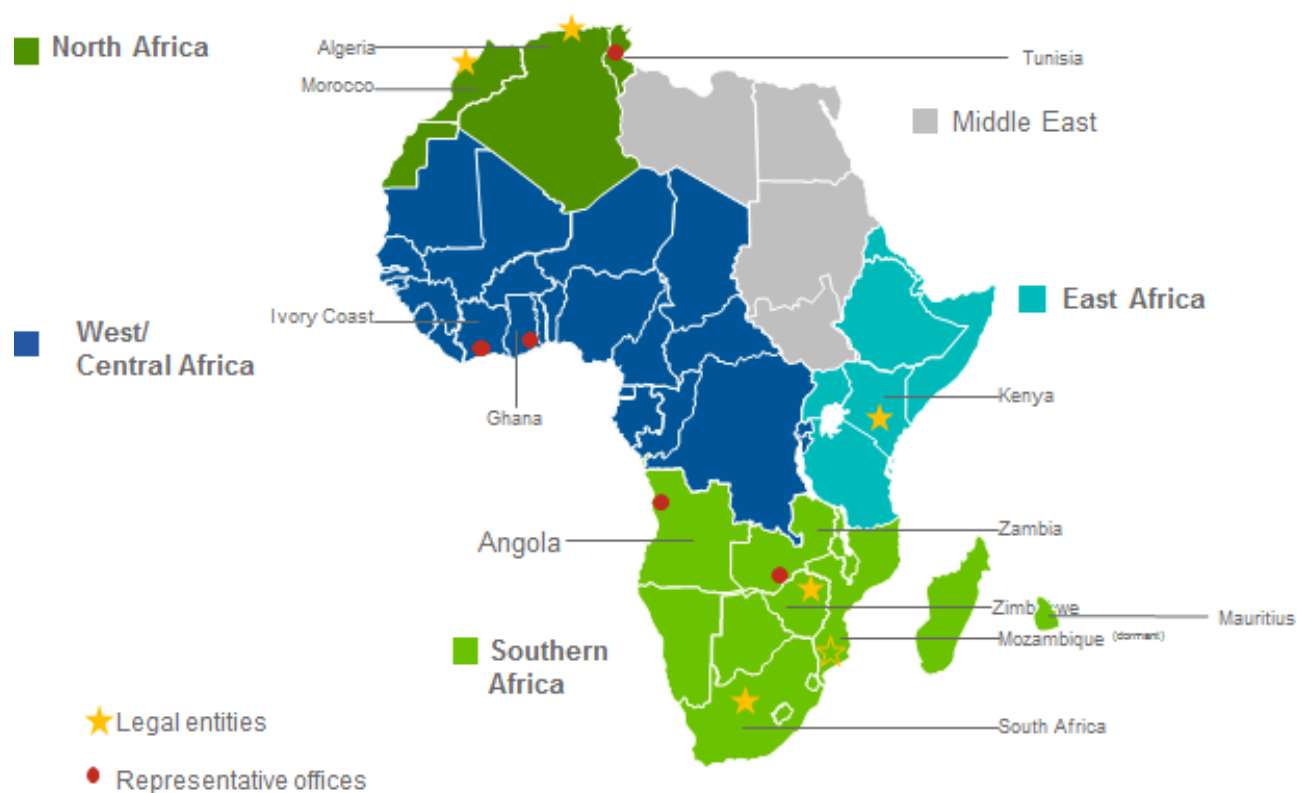


# Cotton inputs continued...

- Extension services; government departments, farmers and ginners
  - Synergies between the public institutions and private sector
  - Funding assistance from NGO programs
- Agro-chemicals and fertilisers
  - R&D Companies (unpack their role in next few slides)
  - Generic companies
- Water, electricity and fuel:
  - Government or private sector (constant and uninterrupted supply)
- Labour force – minimum wages, labour laws (restrictive)

# Unpacking the role of R&D agrochemical companies

## Bayer's Current Foot Print







# How does Bayer respond to pest challenges

- Identify the pest causing economic losses, search globally for chemical products that have been developed to control the pest
- Gather information on crop production hectares, number of treatments, practical use rate, selling price, COGS
- Conduct a viability assessment, NPV, IGM, Pay back time etc.
- Sign contracts for research trials with credible partner organisations, like CRI to conduct research trials for three years
- Conduct Minimum Residue Tests
- Prepare a dossier and submit application for registration
- Organise a product launch and sell the product to the farmers through channel partners



# Demos trials and stewardship training

- Conduct on farm demo trials in the target market segments
- They are useful tools for practical training of farmers and extension staff
- Bayer also provides training on stewardship – safe use, transport and storage of crop chemicals
- Training on product knowledge and crop protection management



## Demo – trial planted in a target market segment





## Parameters for introducing new chemistry

- Develop products that target a specific pest
- Products with a low environmental toxicological profile
- Low dosage rates
- Products that are safe to users and to the environment (WHO class III and above)
- Products that are tolerant to bees and other beneficial pests
- Introduce active ingredients in different family groups for resistance management



# Cotton Farmers

1. Commercial farmers – production under irrigation and dryland, high input regime
  - Have cooperatives and own ginneries
  - Utilise hybrids and GMO cultivars
2. Medium scale – dryland/irrigation production
  - Contract production from ginners who provide input advances
3. Smallholder – mainly dryland
  - Contract production by ginners who provide input advances, extension, training and a ready market for the seed cotton



# Cotton Ginners/Merchants

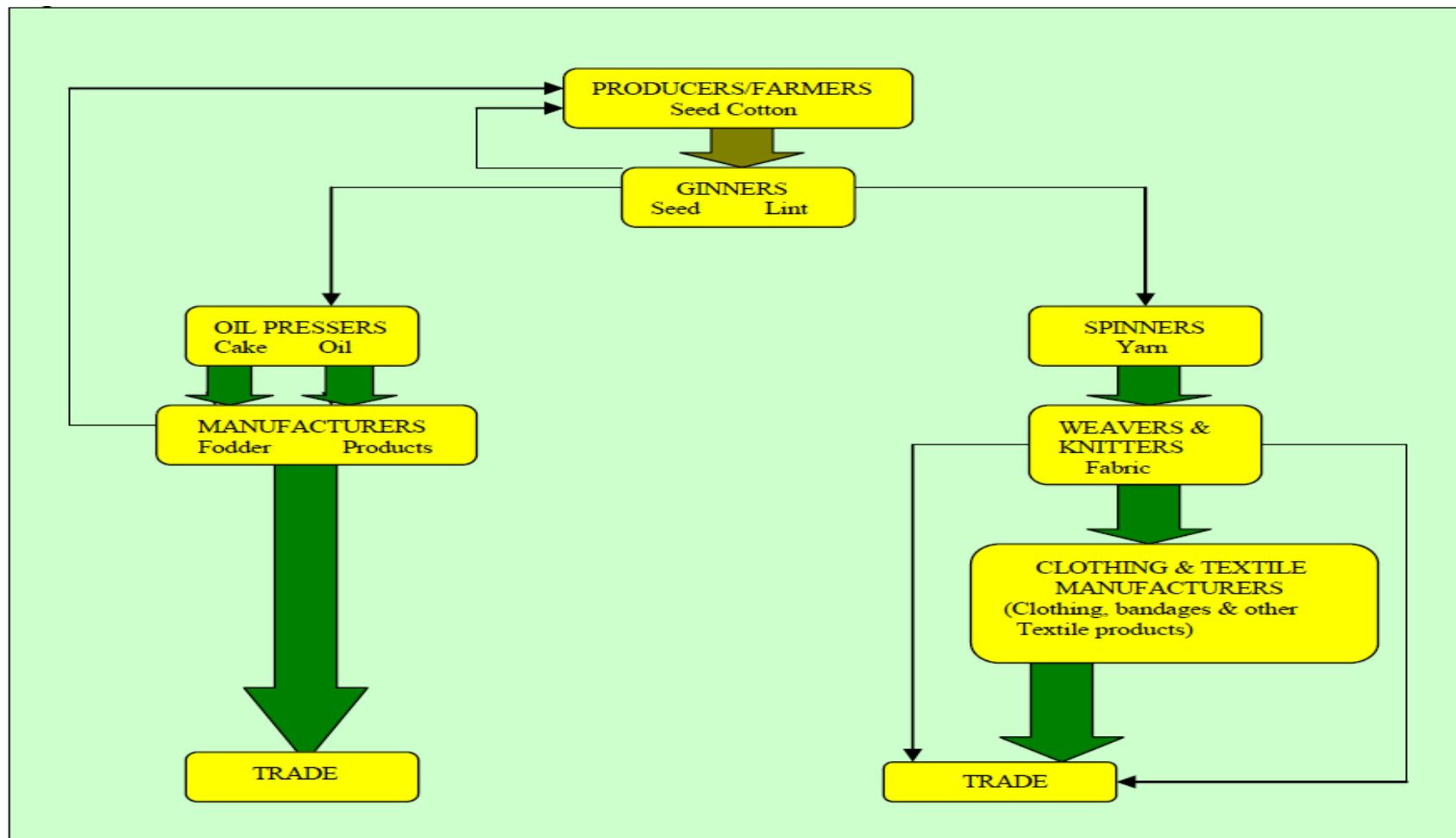
- Identify cotton production areas and organise farmers into groups
- Provide input advances to contract farmers
- Produce, treat and distribute cotton planting seed
- Provide extension services, training and production guidelines
- Provide the demand pull by buying all the seed cotton produced
- Process the seed cotton to lint, ginned seed for local and export market



# Yarn, textile and clothing manufacturers

- Balance local demand versus exports
- Value addition to generate more revenue
- Employment creation
- Trade policy and guidelines to curb local market distortions
- Investment in spinning and weaving technologies to compete globally
- Cotton from farmer to retail (clothes with labels indicating local production)

# Cotton Value Chain for South Africa



Source: Adapted from Cotton South Africa, 2014





# How Cotton SA Industry Created 5,500 Jobs

## Sharing best practices – 5 Year Plan

- On 1 April 2014, Department of Industry & Trade (DTI) launched 5 year plan to improve capacity, competitiveness and create jobs
- Established a national textile cluster (SASTAC) and provided R200m grant
- Cotton industry formed the Sustainable Cotton Cluster in May 2014
- Entire cotton VC; farmers, ginneries, spinners, dyers, finishing plants, weavers, retailers and consumers were brought together
- Mr Price Group served as first pilot for the integrated supply chain program
- Edcon, Clicks and Woolworth joined in (from farm to retail)
- Cotton Cluster has established 11 VCs (t-shirts, chinos, towels) >R2billion



# Achievements, Constraints & Ultimate Goals

- Lint production has increased sevenfold from 25,000 bales in 2013 to 180,000 bales this season
- Investment in 3 ginneries worth R200m
- Investment in harvesting machines to consolidate picking and baling
- Created 5,500 jobs from farm to retail
- Provided funding support for 1,000 small farmers (4,500ha)
- Constraint: spinning and weaving capacity is almost 1000%
- Ultimate goals: increase productivity utilising biotechnology
- Increase local beneficiation by doing import substitution of 4 basic retail items
- Create more than 75,000 new jobs



# *Thank you!*



**Bye-Bye**

